SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
Form 10-Q
(Mark One)
(X) Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the quarterly period ended June 30, 1997
or
( ) Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from $\qquad$ to $\qquad$
Commission file number 1-10596

ESCO ELECTRONICS CORPORATION
(Exact name of registrant as specified in its charter)

Missouri 43-1554045
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

8888 Ladue Road, Suite 200 63124-2090
St. Louis, Missouri (Zip Code)
(Address of principal executive offices)

Registrant's telephone number, including area code: (314) 213-7200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Number of common stock trust receipts outstanding at July 31, 1997: 11, 788,066 receipts.

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES
Condensed Consolidated Statements of Operations (Unaudited)
(Dollars in thousands, except per share amounts)


Earnings (loss) per share, primary and fully diluted
\$ . 27

See accompanying notes to condensed consolidated financial statements.

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES
Condensed Consolidated Statements of Operations (Unaudited)
(Dollars in thousands, except per share amounts)

|  | Nine Months Ended June 30, 1997 |  |  | 1996 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$267, 058 |  | 339,157 |  |  |
| Costs and expenses: |  |  |  |  |  |
| Cost of sales | 202, |  | 289,123 |  |  |
| Other charges related to cost of sales | - |  | 25,300 |  |  |
| Selling, general and administrative expenses |  |  | 52,911 |  |  |
| Interest expense | 3,446 |  | 4,269 |  |  |
| Other, net |  |  |  | 4,728 |  |
| Total costs and expenses |  | 254, 253 |  |  | 376,331 |
| Earnings (loss) before income taxes | 12,805 |  | $(37,174)$ |  |  |
| Income tax expense (benefit) | 4,526 |  | $(22,099)$ |  |  |
| Net earnings (loss) \$ | 8,279 |  | $(15,075)$ |  |  |
| Earnings (loss) per share: |  |  |  |  |  |
| Primary | \$ | . 68 |  | (1.35) |  |
| Fully diluted |  | . 67 |  | (1.35) |  |

See accompanying notes to condensed consolidated financial statements.

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES
Condensed Consolidated Balance Sheets
(Dollars in thousands)

Property, plant and equipment, at cost 129,483 80,351
Less accumulated depreciation and amortization 26,325

Total current assets
Liabilities and Shareholders' Equity
Current liabilities:
Short-term borrowings and current maturities
of long-term debt $\$ 39,000 \quad 1,300$
Accounts payable 35,523 40,057
Advance payments on long-term contracts,
less costs incurred of $\$ 1,459$ and $\$ 5,478$,
respectively 11,521
Accrued expenses and other current liabilities 24,443
Total current liabilities
35,523
8, 336
26,771
110, 487
28, 860
Other liabilities
Long-term debt

52,000 ${ }^{29,080}$
,
es 24,443
8, 26,771
110, 487
28, 860
11, 375
$\begin{array}{ll}\text { Total liabilities } & 191,567\end{array}$
Commitments and contingencies
Shareholders' equity:
Preferred stock, par value $\$ .01$ per share,
authorized 10,000,000 shares
Common stock, par value $\$ .01$ per share,
authorized 50,000,000 shares; issued

| $12,439,730$ and $12,415,346$ shares, respectively | 124 | 124 |  |
| :---: | :---: | :---: | :---: |
| Additional paid-in capital |  | 193,958 | 192,967 |

Retained earnings since elimination of deficit
$\begin{array}{ll}\text { of } \$ 60,798 \text { at September 30, 1993 } & \text { 12, } 463\end{array}$
4,184
$\begin{array}{lc}\text { Cumulative foreign currency translation adjustment } & 132 \\ \text { Minimum pension liability } & (1,770)\end{array}$
Minimum pension liability $\quad(1,770)$
204, 907
76,464

116, 699

195,513
Less treasury stock, at cost; 663,745 and
566,622 common shares, respectively
$(5,386)$
$(4,380)$
199, 521
\$391, 088
191, 133
307, 832
See accompanying notes to condensed consolidated financial statements.

> ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES Condensed Consolidated Statements of Cash Flows (Unaudited)
> (Dollars in thousands)

Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period

See accompanying notes to condensed consolidated financial statements.

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES<br>Notes to Condensed Consolidated Financial Statements<br>(Unaudited)

## 1. Basis of Presentation

The accompanying condensed consolidated financial statements, in the opinion of management, include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation of the results for the interim periods presented. The condensed consolidated financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all the disclosures required by generally accepted accounting principles. For further information refer to the consolidated financial statements and notes thereto included in the Company's Annual Reports on form $10-\mathrm{K}$ and Form 10-k/A for the year ended September 30, 1996. Certain prior year amounts have been reclassified to conform with the fiscal 1997 presentation.

The results for the three and nine month periods ended June 30, 1997 are not necessarily indicative of the results for the entire 1997 fiscal year.

## 2. Earnings Per Share

Earnings per share are based on the weighted average number of common shares outstanding plus shares issuable upon the assumed exercise of dilutive common share options and performance shares by using the treasury stock method. Loss per share is based on the weighted average number of common shares outstanding. For the three month period ended June 30, 1997, primary and fully diluted earnings per share are computed using 12,219,233 and 12,296,008 common shares and common share equivalents outstanding, respectively. For the nine month period ended June 30, 1997, primary and fully diluted earnings per share are computed using 12,234,416 and $12,310,085$ common shares and common share equivalents outstanding, respectively. For the quarter and nine month periods ended June 30,1996 loss per share is computed using 11,281,395 and 11,170,129 common shares outstanding, respectively.

## 3. Inventories

Inventories consist of the following (dollars in thousands):
June 30 , September 30, 1997

Finished Goods
Work in process, including long-term contracts Raw materials

| $\$ 9,769$ | 5,927 |
| :---: | ---: |
| 33,255 | 32,071 |
| 14,142 | 13,189 |

Total inventories
\$ 57, 166
51, 187

Under the contractual arrangements by which progress payments are received, the U.S. Government has a security interest in the inventories associated with specific contracts. Inventories are net of progress payment receipts of $\$ 2.1$ million and $\$ 1.2$ million at June 30, 1997 and September 30, 1996, respectively.

## 4. Hazeltine Divestiture - 1996

On July 22, 1996, the Company completed the sale of its Hazeltine subsidiary to GEC-Marconi Electronic Systems Corporation (GEC). The Company sold 100\% of the common stock of Hazeltine for $\$ 110$ million in cash. Certain assets and liabilities of Hazeltine were retained by the Company.

Fiscal 1996
Third Quarter Nine Months
Net sales
Cost of sales
Selling, general and administrative expenses
Other costs and expenses, net
Earnings before income taxes

| $\$ 31,474$ |  |
| :---: | ---: |
| 25,562 | 69,048 |
| 3,856 | 11,485 |
| 392 | 917 |
| $\$ 1,664$ | 4,852 |

86,302
69,048
11, 485

4, 852

Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition

Results of Operations - Three months ended June 30, 1997 compared with three months ended June 30, 1996.

Net sales of $\$ 109.3$ million for the third quarter of fiscal 1997 increased $\$ .2$ million (.2\%) from net sales of $\$ 109.1$ million for the third quarter of fiscal 1996. The sales increase in the current quarter reflects higher volume at Systems \& Electronics Inc. (SEI) and PTI, additional sales resulting from the Filtertek acquisition (\$19.1 million), offset by the sale of Hazeltine in 1996. Commercial sales were $\$ 56.5$ million (51.7\%) and defense sales were $\$ 52.8$ million for the third quarter of fiscal 1997, compared with commercial and defense sales of $\$ 38.9$ million (35.7\%) and $\$ 70.2$ million, respectively, in the third quarter of fiscal 1996. Prior to its divestiture, Hazeltine's third quarter fiscal 1996 commercial and defense sales were $\$ .4$ million and $\$ 31.1$ million, respectively. Adjusted for the sale of Hazeltine, prior year third quarter commercial and defense sales were $\$ 38.5$ million and $\$ 39.1$ million, respectively.

The backlog of firm orders at June 30,1997 was $\$ 244.3$ million, compared with $\$ 265.6$ million at March 31, 1997. During the fiscal 1997 third quarter, new orders aggregating $\$ 88.0$ million were received, compared with $\$ 65.5$ million in the third quarter of fiscal 1996, excluding Hazeltine. Third quarter fiscal 1996 orders, as reported including Hazeltine, were $\$ 82$ million. The most significant orders in the current period were for filtration/fluid flow products, airborne radar systems and electronic test equipment.

The Company computes gross profit as: net sales, less cost of sales, less other charges related to cost of sales. The gross profit margin is the gross profit divided into net sales expressed as a percentage. The gross profit percentage was $23.3 \%$ in the third quarter of fiscal 1997 and (21.8\%) in the third quarter of fiscal 1996. The loss in 1996 was primarily attributable to two factors: a $\$ 23$ million adjustment of the estimate of the costs to complete the 60 K Loader program at SEI, and the components of other charges related to cost of sales as discussed below. The 1996 gross profit margin, excluding the 60 K Loader adjustment and the other charges related to cost of sales would have been $21.6 \%$. The margin improvement in the third quarter of fiscal 1997 compared to the "pro forma" third quarter of 1996 is primarily the result of the increase in commercial sales.

During 1996, and in connection with the sale of Hazeltine and management's decision to pursue a strategy of deliberate diversification from defense to commercial, the Company reevaluated the carrying value of certain assets. As a result of this reevaluation, the Company recorded $\$ 25.3$ million of other charges related to cost of sales in 1996. These strategic decisions were intended to increase the contributions of the commercial segment and to reduce the Company's overall dependence on the defense businesses.

The 1996 charge of $\$ 25.3$ million includes: $\$ 14.3$ million of inventories related to defense programs which management no longer intends to actively pursue; $\$ 6$ million of costs included in other assets incurred in anticipation of certain defense contract awards (Precontract Costs) which the Company no longer intends to actively pursue; and a $\$ 5$ million adjustment in the Company's estimate of recoveries in a contract dispute related to the M1000 tank transporter program.

1997 were $\$ 17.1$ million, or $15.6 \%$ of net sales, compared with $\$ 17.4$ million, or $16 \%$ of net sales, for the same period a year ago. Excluding Hazeltine, prior year third quarter selling, general and administrative expenses were $\$ 13.6$ million or $17.5 \%$ of adjusted sales. The fiscal 1997 third quarter selling, general and administrative expenses decreased as a percentage of adjusted sales due to the favorable contribution of Filtertek.
or 16\% of net sales, for the same period a year ago. Excluding Hazeltine, prior year third quarter selling, general and administrative expenses were $\$ 13.6$ million or $17.5 \%$ of adjusted sales. The fiscal 1997 third quarter selling, general and administrative expenses decreased as a percentage of adjusted sales due to the favorable contribution of Filtertek.

Interest expense increased to $\$ 1.9$ million from $\$ 1.5$ million as a result of higher average borrowings in the third quarter of fiscal 1997 as compared to the third quarter of fiscal 1996. A significant amount of the fiscal 1997 debt was incurred with the February 1997 acquisition of Filtertek.

Other costs and expenses, net, were $\$ 1.1$ million in the third quarter of fiscal 1997 compared to $\$ 2.1$ million in the same period of fiscal 1996. The decrease in fiscal 1997 reflects lower miscellaneous non-operating costs in the current period.

The effective income tax rate in the third quarter of fiscal 1997 was $38.5 \%$. During the third quarter of 1996, the Company reduced its deferred tax valuation allowance by $\$ 21.6$ million. Due to the 1993 Corporate Readjustment, $\$ 11.6$ million of this 1996 reduction was credited directly to additional paid-in capital. The remaining $\$ 10$ million was credited to the third quarter 1996 tax provision.

Results of Operations - Nine months ended June 30, 1997 compared with nine months ended June 30, 1996.

Net sales of $\$ 267.1$ million for the first nine months of fiscal 1997 decreased $\$ 72.1$ million (21.3\%) from net sales of $\$ 339.2$ million for the first nine months of fiscal 1996. The decrease was primarily due to the sale of Hazeltine in July 1996. Net sales at the remainder of the Company's operating units increased approximately $\$ 14.2$ million primarily due to additional sales resulting from the Filtertek acquisition (\$29.8 million), partially offset by lower sales at SEI. Commercial sales were $\$ 122.1$ million defense sales were $\$ 145$ million for the first nine months of fiscal 1997, compared with commercial and defense sales of $\$ 101.2$ million and \$238 million, respectively, in the first nine months of fiscal 1996. Hazeltine's commercial and defense sales were $\$ 3.7$ million and $\$ 82.6$ million, respectively in the first nine months of fiscal 1996. Adjusted for the sale of Hazeltine, prior year first nine months commercial and defense sales were $\$ 97.5$ million and $\$ 155.4$ million, respectively, representing a $25.2 \%$ increase in commercial sales in 1997 compared to 1996.

The backlog of firm orders at June 30, 1997 was $\$ 244.3$ million, compared with $\$ 246.7$ million at September 30, 1996. During the first nine months of fiscal 1997, new orders aggregating $\$ 240.6$ million were received, compared with $\$ 207.6$ million in the first nine months of fiscal 1996, excluding Hazeltine. Orders during the first nine months of fiscal 1996, as reported including Hazeltine, were $\$ 281.8$ million. Order backlog increased $\$ 24$ million in conjunction with the acquisition of Filtertek in February 1997. The most significant orders in the current period were for filtration/fluid flow products, M1000 tank transporters, airborne radar systems and integrated mail handling and sorting systems.

The gross profit percentage was $24.3 \%$ in the first nine months of fiscal 1997 and $7.3 \%$ in the first nine months of fiscal 1996. The gross profit percentage in the first nine months of fiscal 1996 excluding Hazeltine was $3.0 \%$. The fiscal 1996 nine month gross profit percentage reflects the adjustments noted in the third quarter related to 60 K Loader and the other charges related to cost of sales.

Selling, general and administrative expenses for the first nine months of fiscal 1997 were $\$ 45.8$ million, or $17.1 \%$ of net sales, compared with $\$ 52.9$ million, or $15.6 \%$ of net sales, for the same period a year ago. Excluding Hazeltine, prior year first nine months selling, general and
administrative expenses were $\$ 41.4$ million or $16.4 \%$ of adjusted sales.
The fiscal 1997 first nine months selling, general and administrative expenses decreased as a percentage of adjusted sales due to the favorable contribution Filtertek.

Interest expense decreased to $\$ 3.4$ million from $\$ 4.3$ million as a result of lower average borrowings in fiscal 1997 compared to fiscal 1996. A significant amount of the 1997 debt was incurred with the February 1997 acquisition of Filtertek.

Other costs and expenses, net, were $\$ 2.9$ million in the first nine months of fiscal 1997 compared to $\$ 4.7$ million in the same period of fiscal 1996. The decrease in fiscal 1997 reflects lower miscellaneous non-operating costs in the current period.

The effective income tax rate in the first nine months of fiscal 1997 was $35.3 \%$ compared with (59.4\%) for the first nine months of fiscal 1996. The effective tax rate in 1996 was impacted by the adjustments noted in the third quarter of 1996. The lower effective tax rate for the first nine months of fiscal 1997 is attributable to the reduction in state and foreign taxes previously paid on income from Hazeltine in fiscal 1996 coupled with the favorable resolution of a Hazeltine state tax audit, and the lower Federal rate recognized on the Puerto Rican operations of Filtertek in fiscal 1997. Management estimates the annual effective tax rate for fiscal year 1997 to be approximately $37 \%$.

## Financial Condition

Working capital decreased to $\$ 65.4$ million at June 30 , 1997 from $\$ 86.2$ million at September 30, 1996, primarily due to the additional borrowings related to the Filtertek acquisition, offset by the purchased working capital of Filtertek. During the first nine months of fiscal 1997: costs and estimated earnings on long-term contracts increased $\$ 7.1$ million due to the timing and volume of progress billings throughout the period; accounts receivable increased by $\$ 15.5$ million and inventories increased in the aggregate by $\$ 6$ million primarily as a result of the acquisition of Filtertek; and accounts payable and accrued expenses decreased by $\$ 6.9$ million through payments necessary to satisfy commitments outstanding at September 30, 1996. Net cash generated by operating activities was $\$ 6.5$ million in the first nine months of fiscal 1997 and net cash used by operating activities was $\$ 8.7$ million in the same period of fiscal 1996. The increase in 1997 was primarily due to the improved operating results in fiscal 1997.

Capital expenditures were $\$ 7.5$ million in the first nine months of fiscal 1997 compared with $\$ 6.5$ million in the first nine months of fiscal 1996. Major expenditures in the current period include routine capitalized facility costs at SEI and manufacturing equipment at Filtertek and PTI.

On February 7, 1997, the Company completed the purchase of Filtertek. The purchase was financed with cash and borrowings from the Company's bank credit facility. The existing bank credit facility was amended and restated as of February 7, 1997 to increase the available credit facility to $\$ 140$ million. The maturity of the amended bank credit facility was extended to September 30, 2000. This acquisition will be accounted for under the purchase method of accounting, and accordingly, the acquisition cost will be allocated among the net assets of Filtertek based upon their estimated fair market values. However, this allocation process will be completed in the quarter ending September 30, 1997.

New Accounting Pronouncements
In February 1997, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 128, "Earnings Per Share" and SFAS No. 129, "Disclosure of Information about Capital Structure". The Company will adopt the provisions of these pronouncements during the quarter ending December 31, 1997. The effect of adopting these provisions is not expected to be material.

In June 1997, the FASB issued SFAS No. 130, "Reporting Comprehensive Income". This Statement establishes standards for the reporting and display of comprehensive income and its components in a full set of general purpose financial statements. All items that are required to be recognized under accounting standards as components of comprehensive income must be reported in a financial statement with the same prominence as other financial statements. SFAS NO. 130 is effective for fiscal years beginning after December 15, 1997.

Segments of an Enterprise and Related Information". This Statement establishes standards for the manner in which public business enterprises report information about operating segments in interim and annual financial statements, and the related disclosures about products and services, geographic areas and major customers. Management has not determined whether this Statement will require additional disclosures or any additional report of business segments. SFAS No. 131 is effective for periods beginning after December 15, 1997.

## PART II. OTHER INFORMATION

Item 6 . Exhibits and Reports on Form 8-K.
a) Exhibits - None
b) Reports on Form 8-K. - There were no reports on Form 8-K filed during the quarter ended June 30, 1997.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESCO ELECTRONICS CORPORATION
/s/ Philip M. Ford
Philip M. Ford
Senior Vice President and Chief Financial Officer (as duly authorized officer and principal financial officer of the registrant)

Dated: August 14, 1997

```
9-MOS
    SEP-30-1997
        JUN-30-1997
                        6,001
                    0
                    50,791
                    589
                57,166
        175,901
            35,379
            391, 088
        110,487
            0
                                    0
                                    124
            199, 397
391, 088
                                267,058
            267, 058
                202,158
            247,912
            2,895
                    0
            3,446
                12, 805
                4,526
        8,279
            0
            0
                    0
            8,279
                    . 68
                    .67
```

THIS NUMBER DOES NOT INCLUDE \$59 MILLION OF COSTS AND ESTIMATED EARNINGS ON LONG-TERM CONTRACTS

